

Latest developments of beef production in South America

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CONTENT

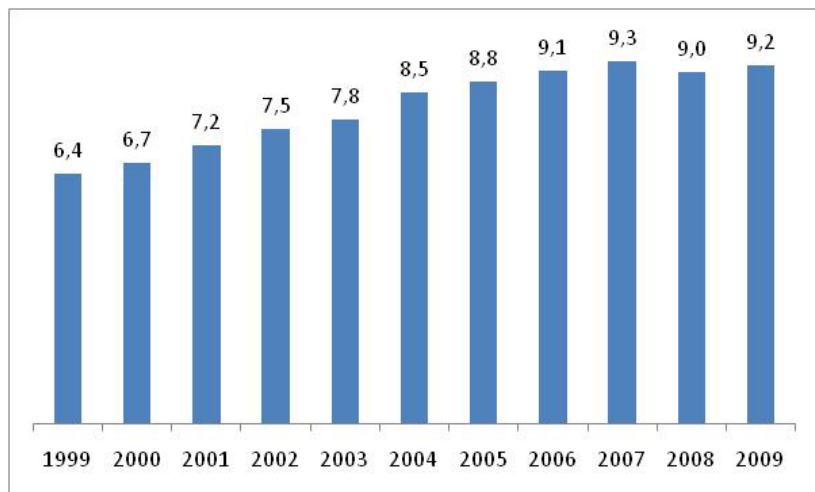
1. OVERVIEW OF SOUTH AMERICAN BEEF SECTOR
2. BRAZILIAN INDUSTRY
3. BRAZILIAN COSTS AND FARMS
4. DEMAND AND SUPPLY IN THE FUTURE – South American Countries
5. CHALLENGES AND OPPORTUNITIES

1. OVERVIEW OF SOUTH AMERICAN BEEF SECTOR

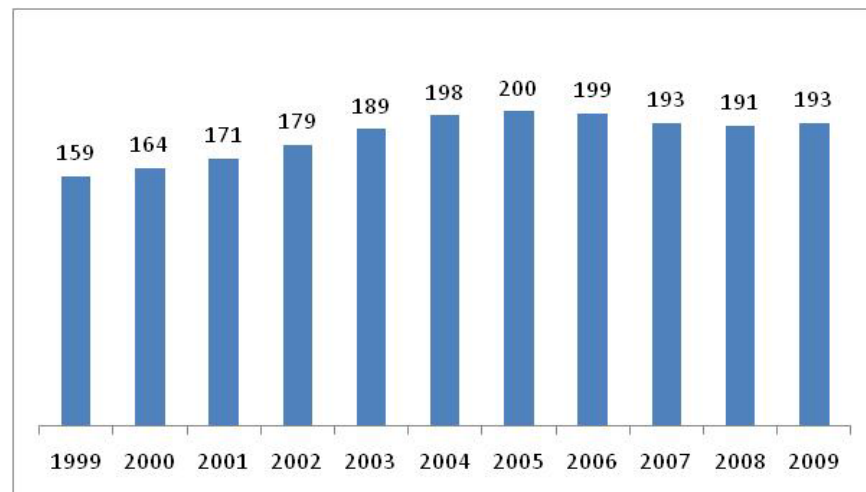
1.1 OVERVIEW OF BRAZILIAN BEEF SECTOR

Brazilian Overview

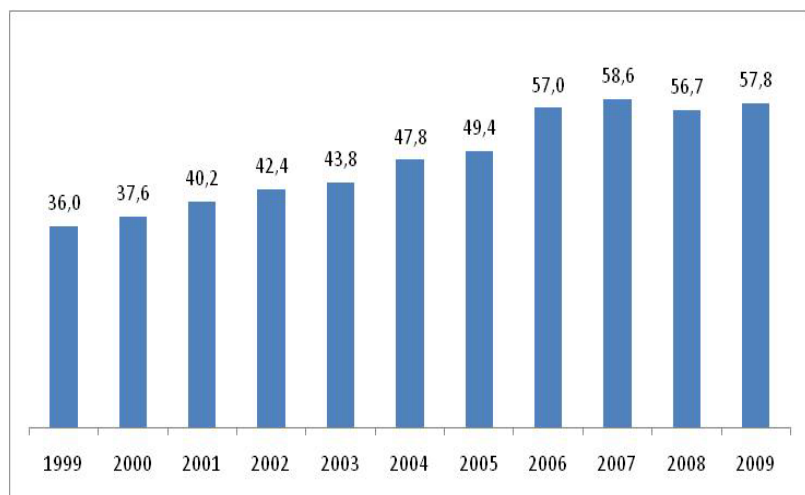
Production (millions tons)



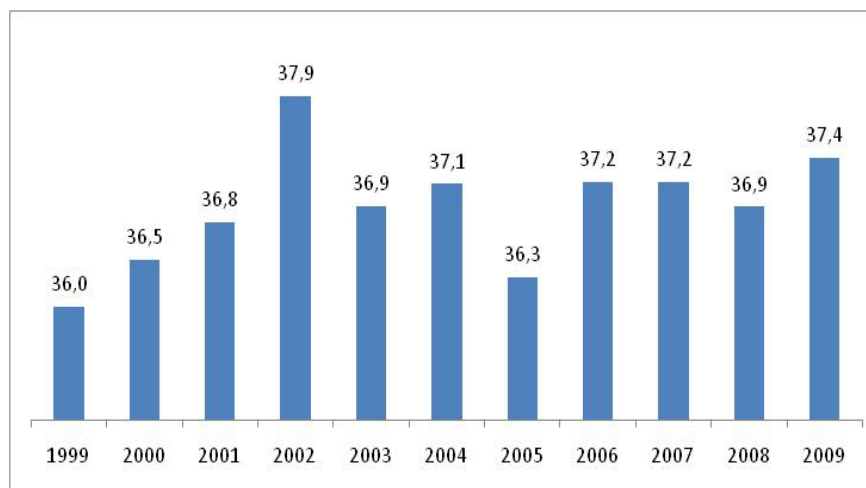
Cattle (millions of herds)



Productivity (kg/ha)



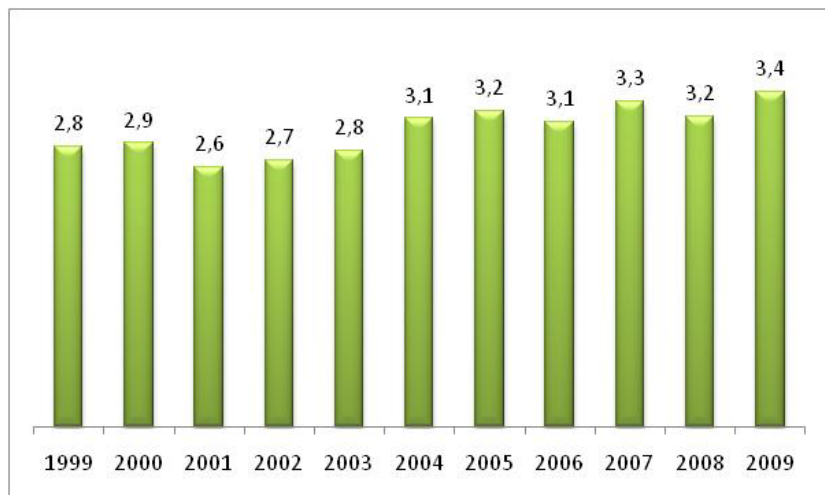
Consumption (kg per capita)



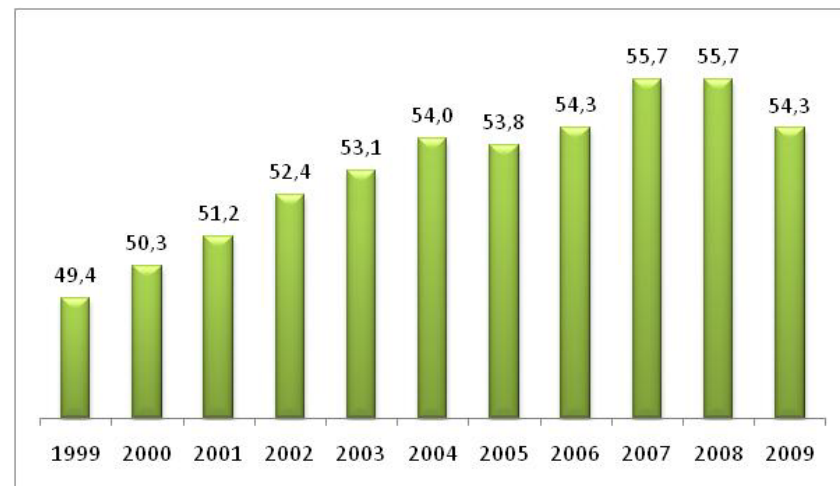
1.2 OVERVIEW OF ARGENTINA BEEF SECTOR

Argentina Overview

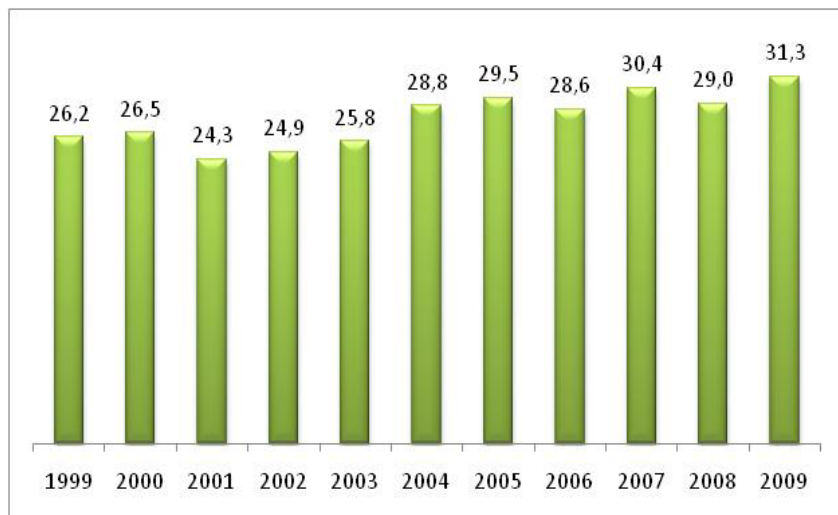
Production (millions tons)



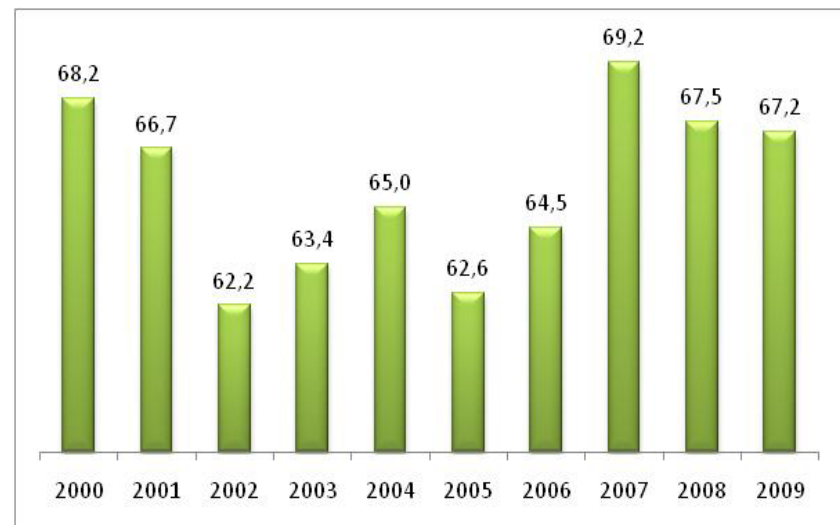
Cattle (millions of herds)



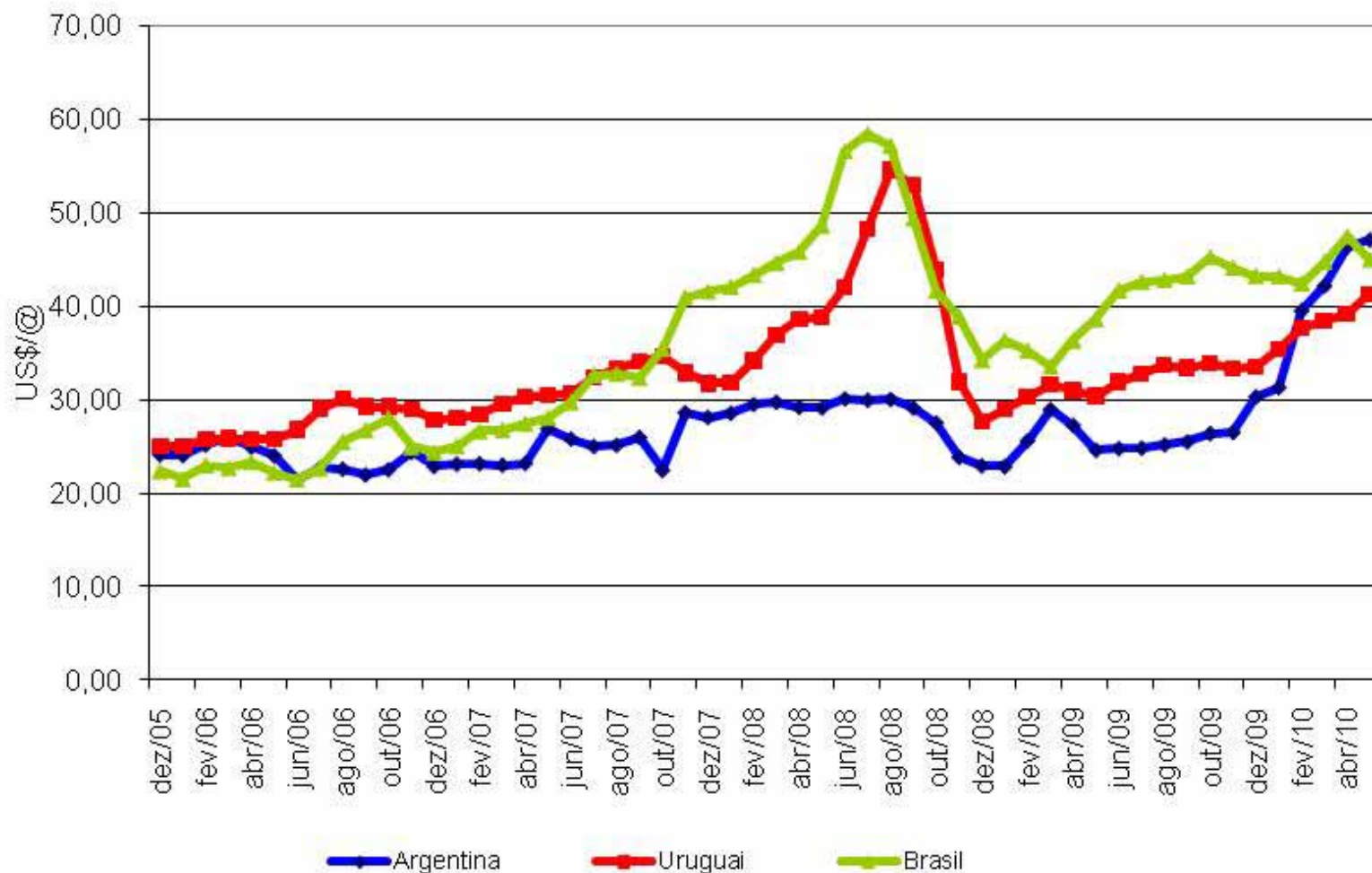
Productivity (kg/ha)



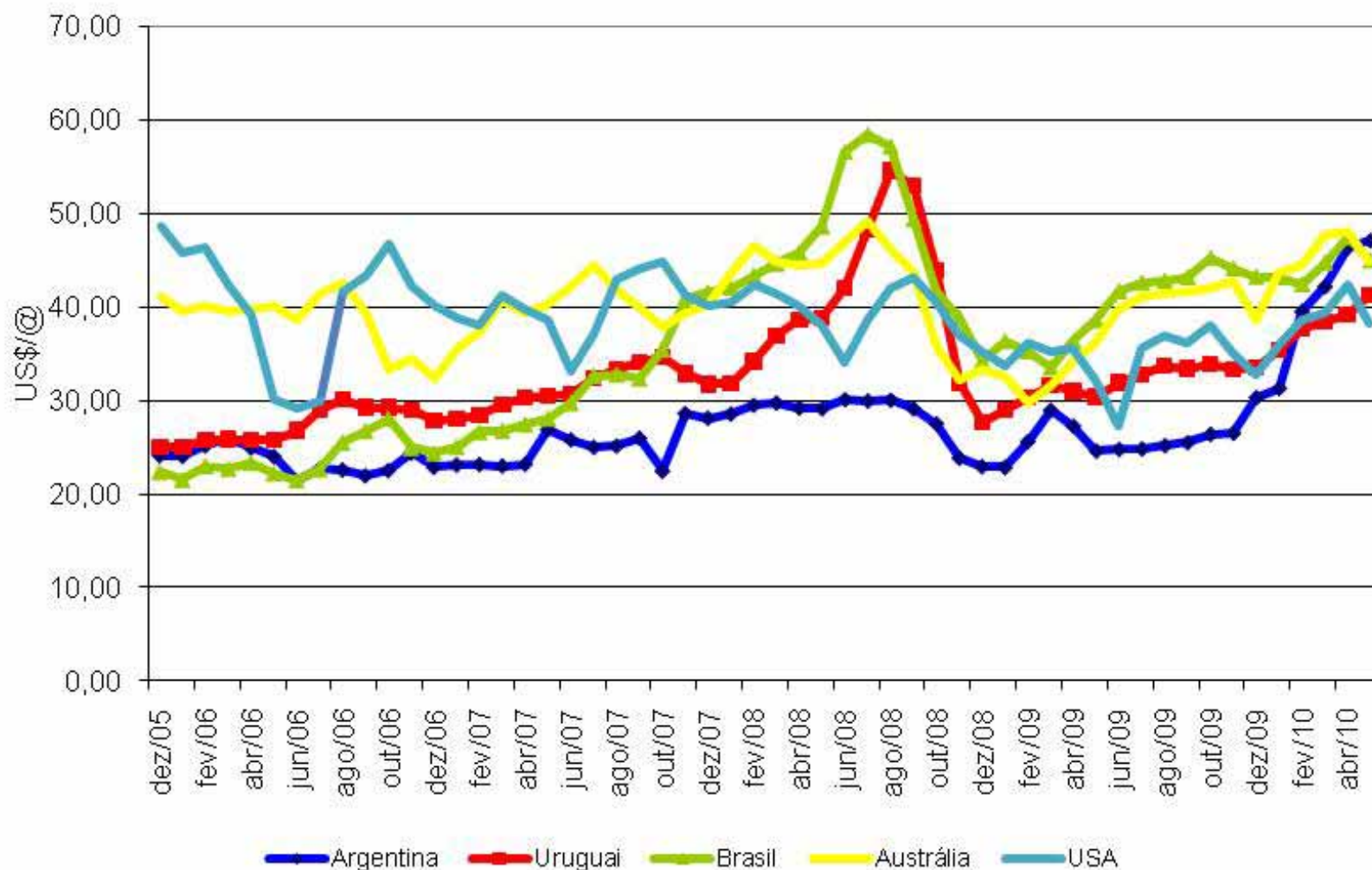
Consumption (kg per capita)



Cattle Prices in US\$/15kg: SOUTH AMERICA

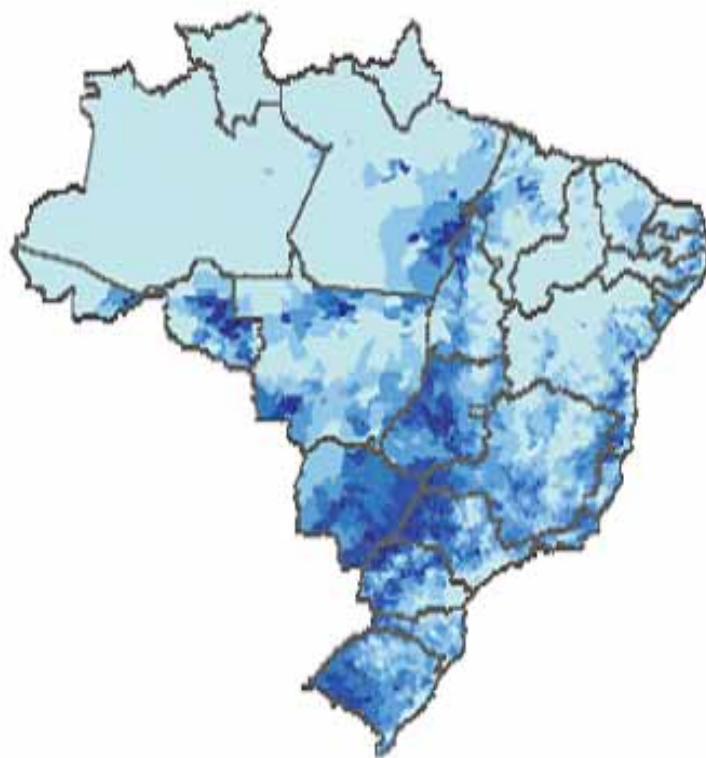


Cattle Prices in US\$/15kg: WORLD

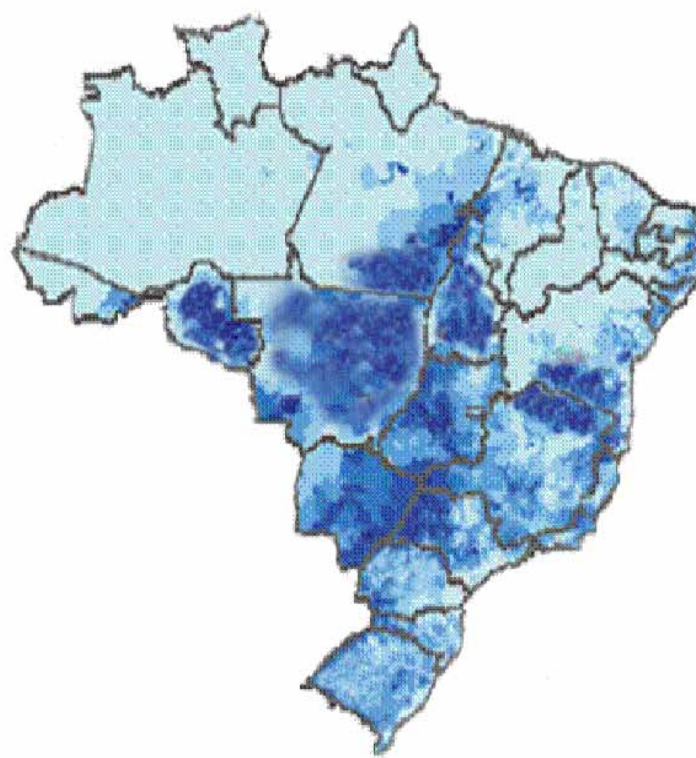


2. THE BRAZILIAN INDUSTRY

Evolution of Brazilian Cattle Herd by Region in next years



2004



2010

Fonte: IBGE



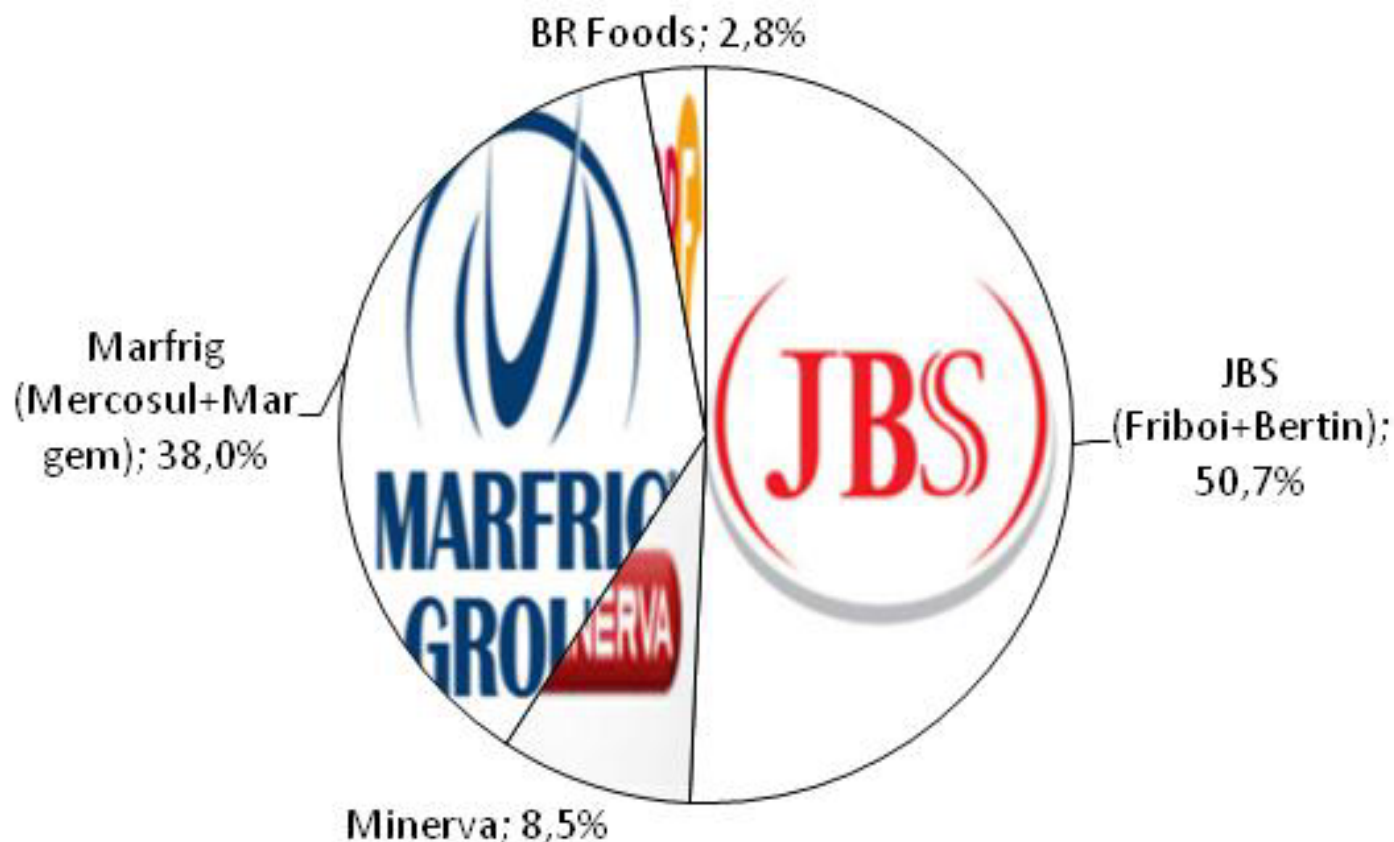
Brazilian Slaughterhouses

- There are 183 slaughterhouses with SIF (federal inspection)



Source: CEPEA

Participation of the 4 largest groups in 71 slaughterhouses



- The total industry slaughter
 - 80,773 cattle/day
 - 1,777,006 cattle/month
- Their capacity are 2,887,830/month
(slaughtered only 60% of their capacity)
- The four largest groups slaughtered 33% of total in Brazil

■ FB Participações S.A.

■ Ações em tesouraria

■ - BNDES Participações S.A. - BNDESPAR

■ - PROT - FIP

■ - Minoritários

■ Total das ações em circulação

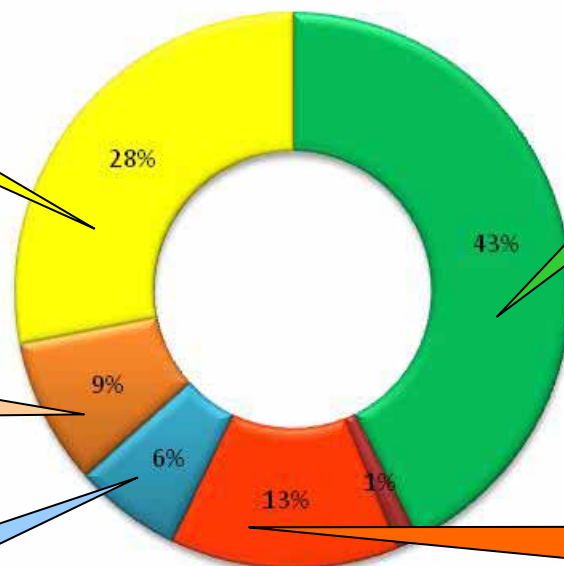
Circulating
capital

JB Family

Minority
shareholders

Other institutional
investors

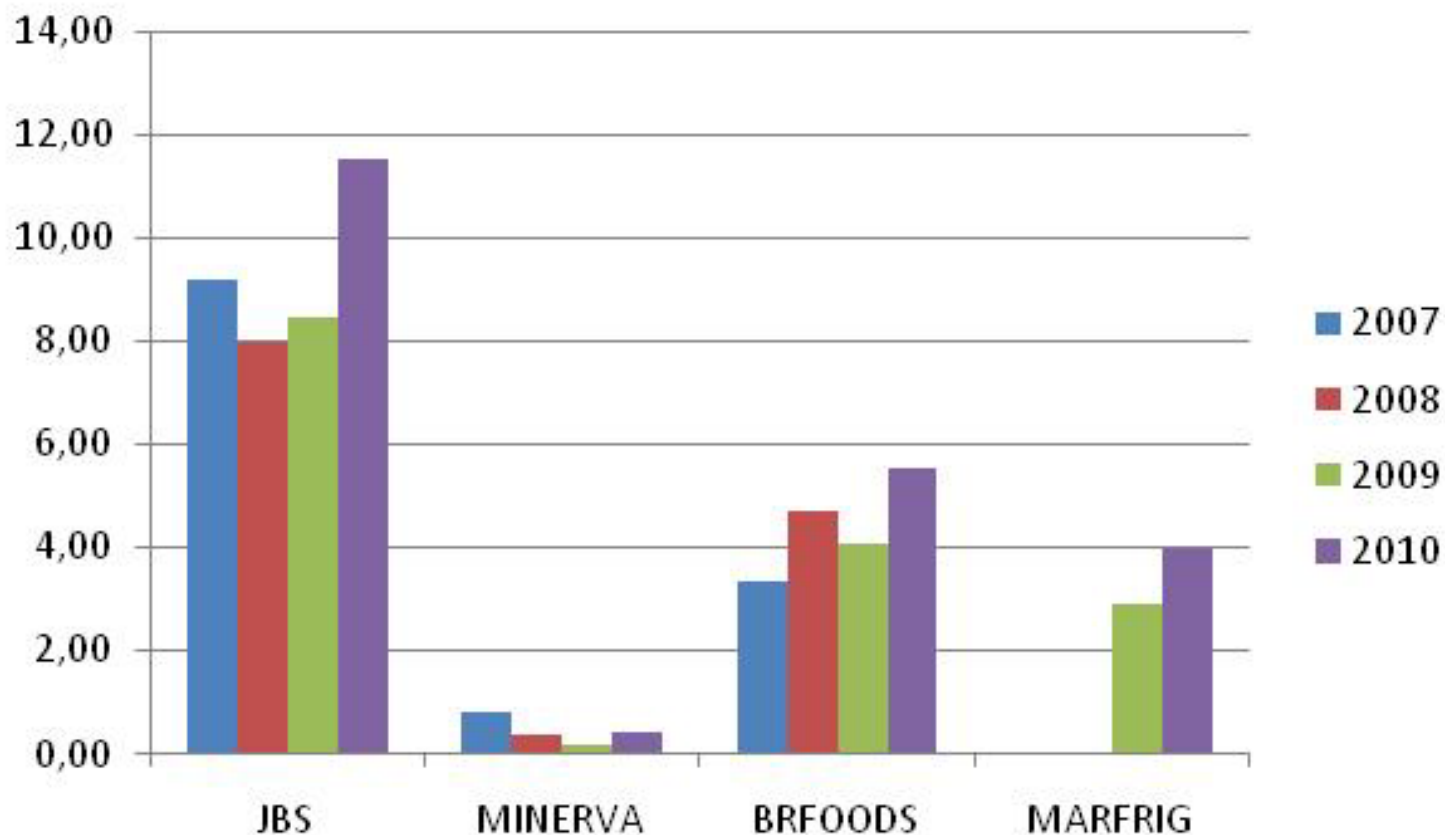
National Brazilian
Investment Bank



Fonte: JBS

TOTAL of SHARE: 2.367.471.476

Total Value of Stocks – Billions US\$



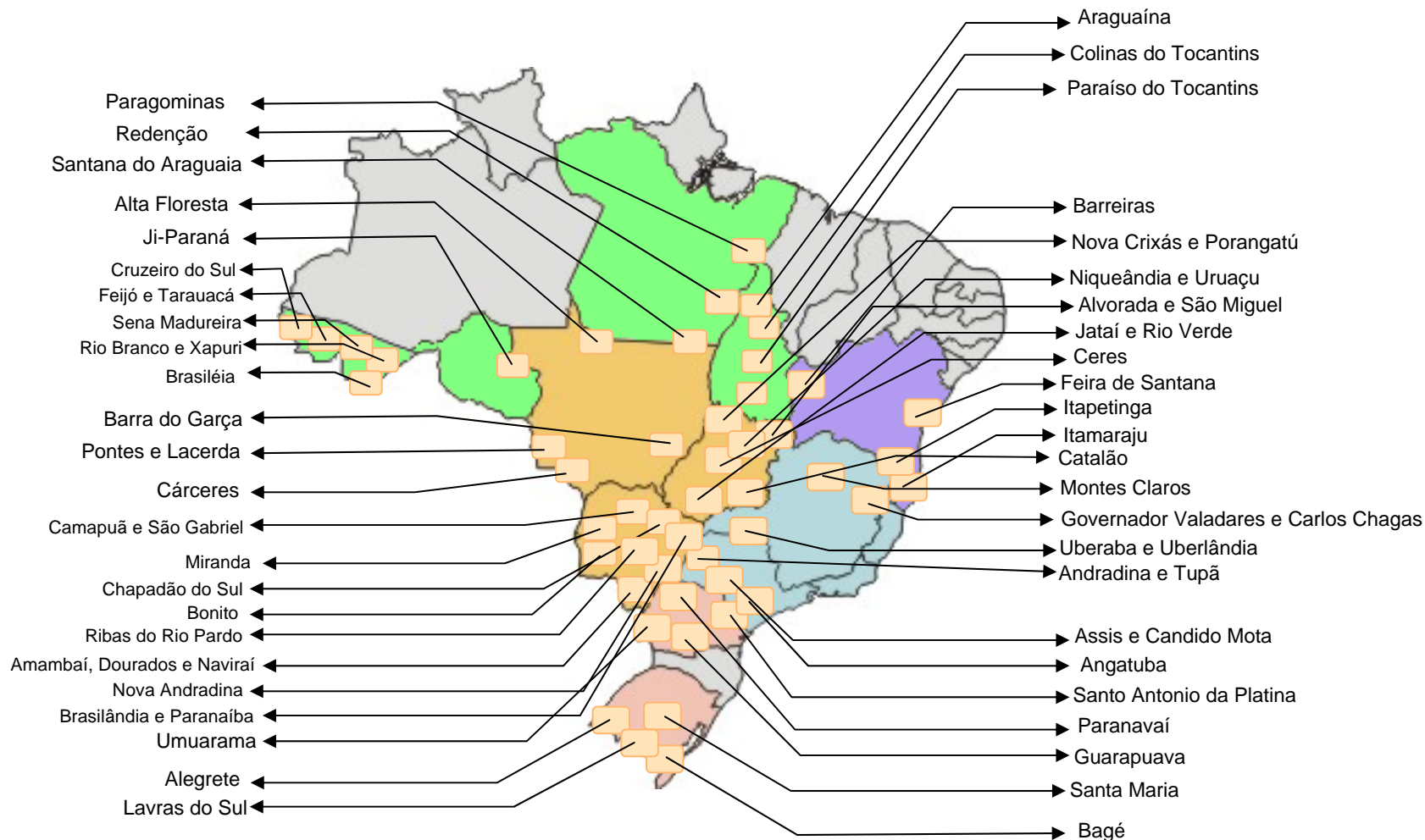
Source: JBS, MINERVA, MARFRIG, BRFOODS

Industry in Argentina, Uruguay and Paraguay

- **Argentina:**
 - Brazilian's companies – JBS and Marfrig:
 - Control around 60% of export plants
 - They have problem to export – government restrictions
- **Uruguay:**
 - Marfrig:
 - Control around 35% of export plants
- **Paraguay:**
 - Independencia (Brazilian industry) – bought Guarany, but when they have financial problem it return to older owner, but is rebuilding – adapted to European market.

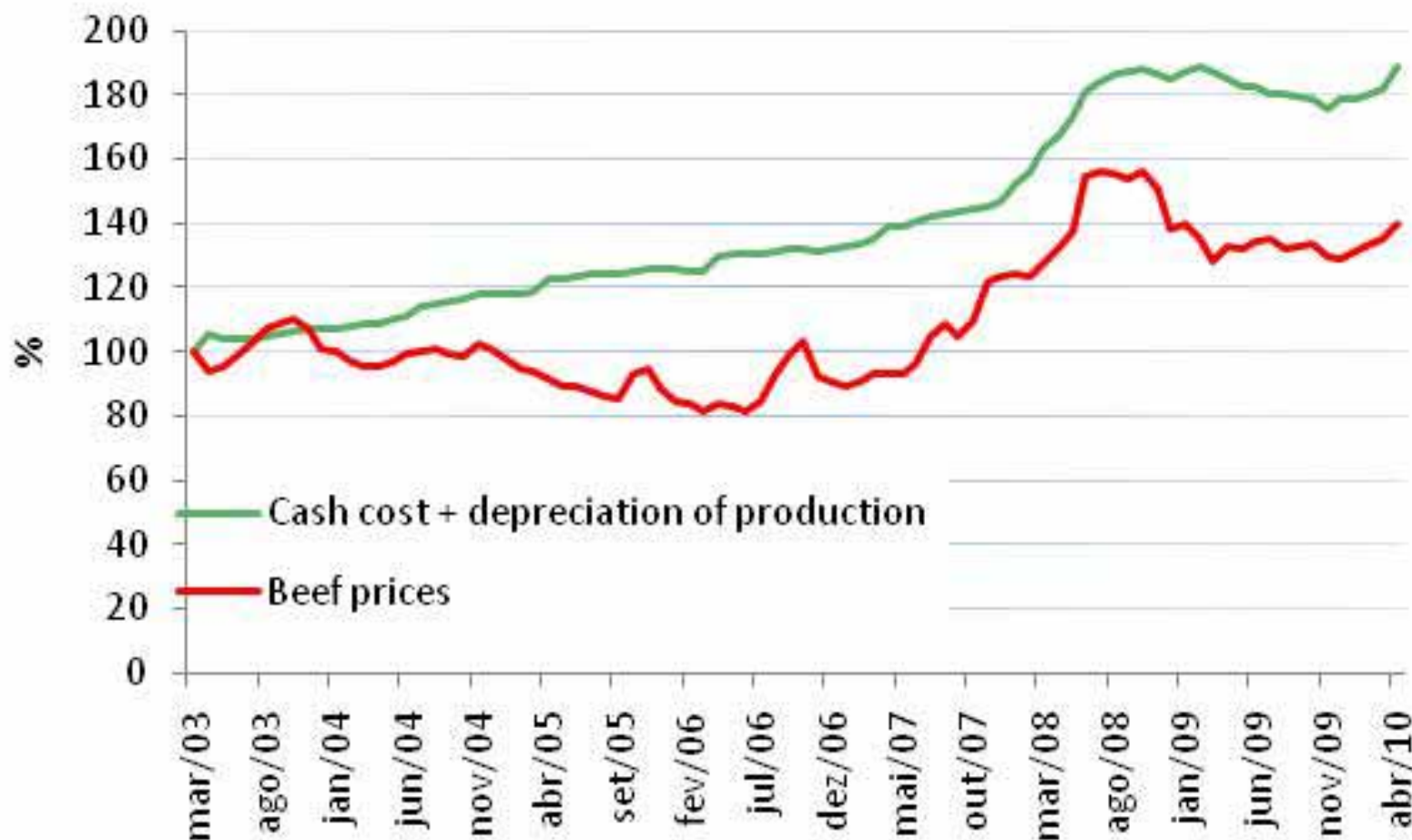
3. BRAZILIAN COSTS AND FARMS

Brazilian Typical Farms Network



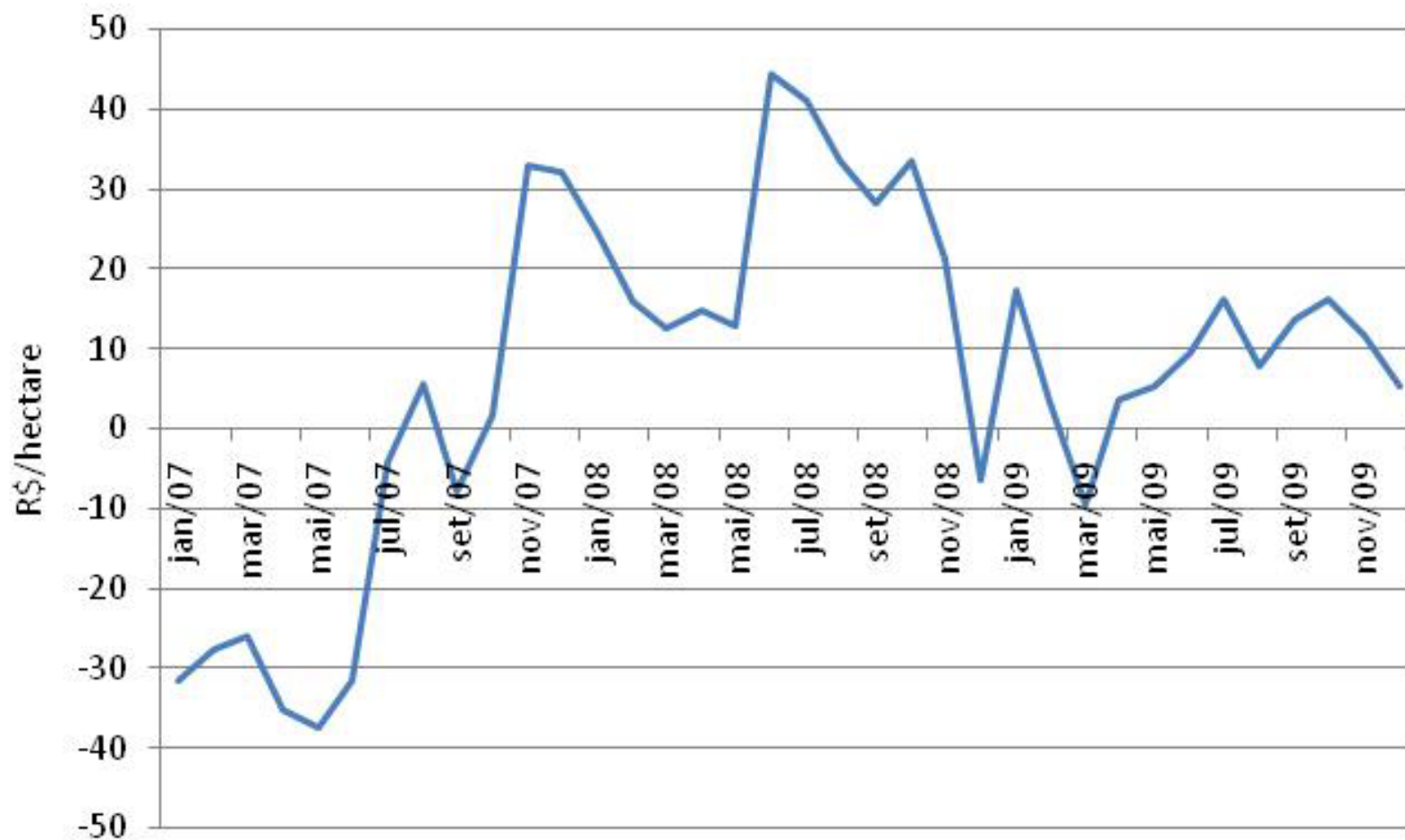
Evolution of cost of production and beef price 2003-2010

(Index March 2003 = 100)



Source: CEPEA/CNA

Average profitability of Brazilian farms (January/2007 to December/09)



Source: CEPEA/CNA

4. DEMAND AND SUPPLY IN THE FUTURE

MODEL

$$Q_t = Q_o (1 + e_y + r_y) (1 + p)$$

Q_o = amount consumed in the initial year

e_y = income elasticity of demand for the beef

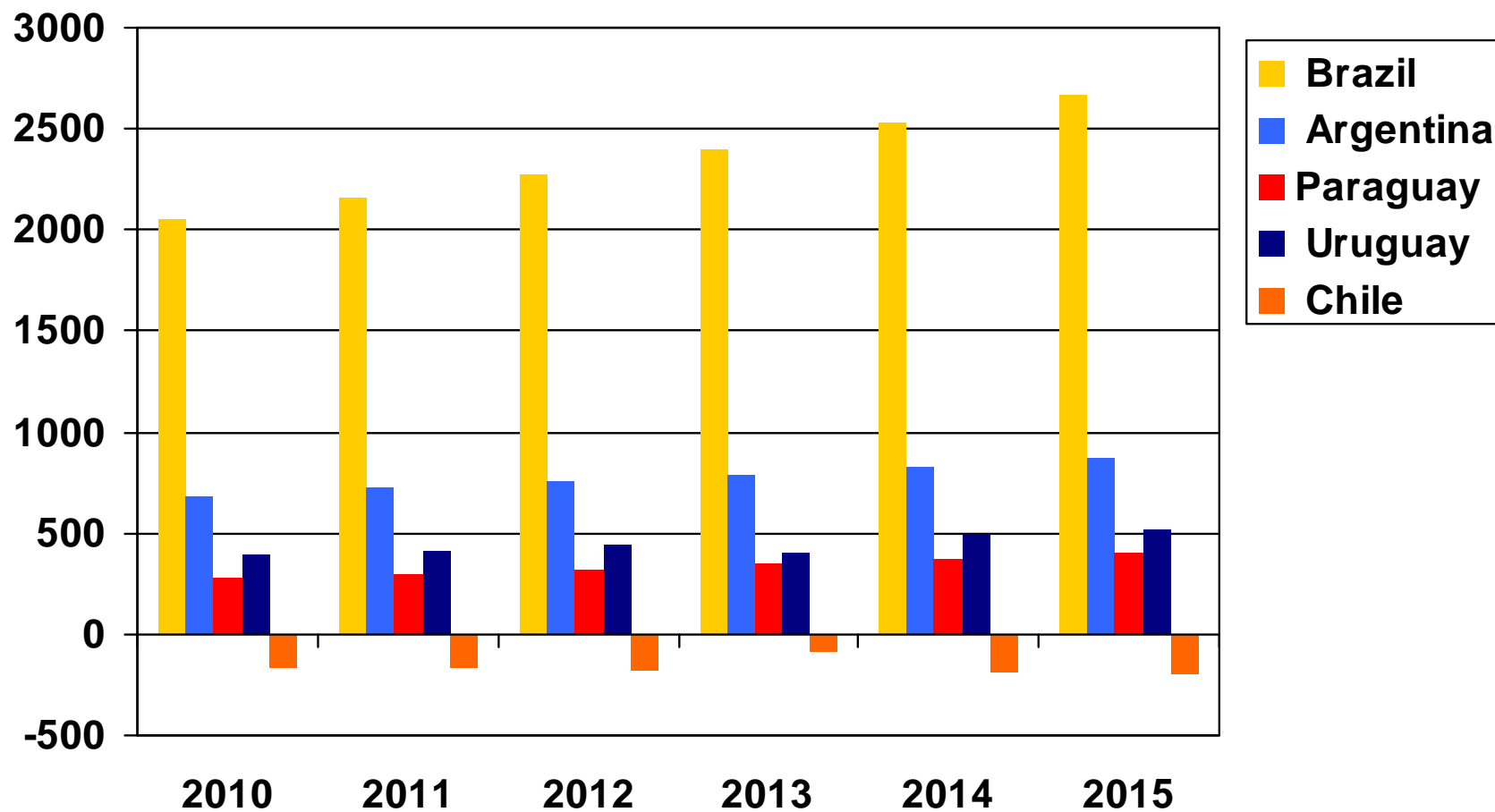
r_y = growth rate of per capita income

p = growth rate of population

Source: Barros (1987)

Expectation of net surplus of beef – Selected South American countries

'000 tons carcass weight

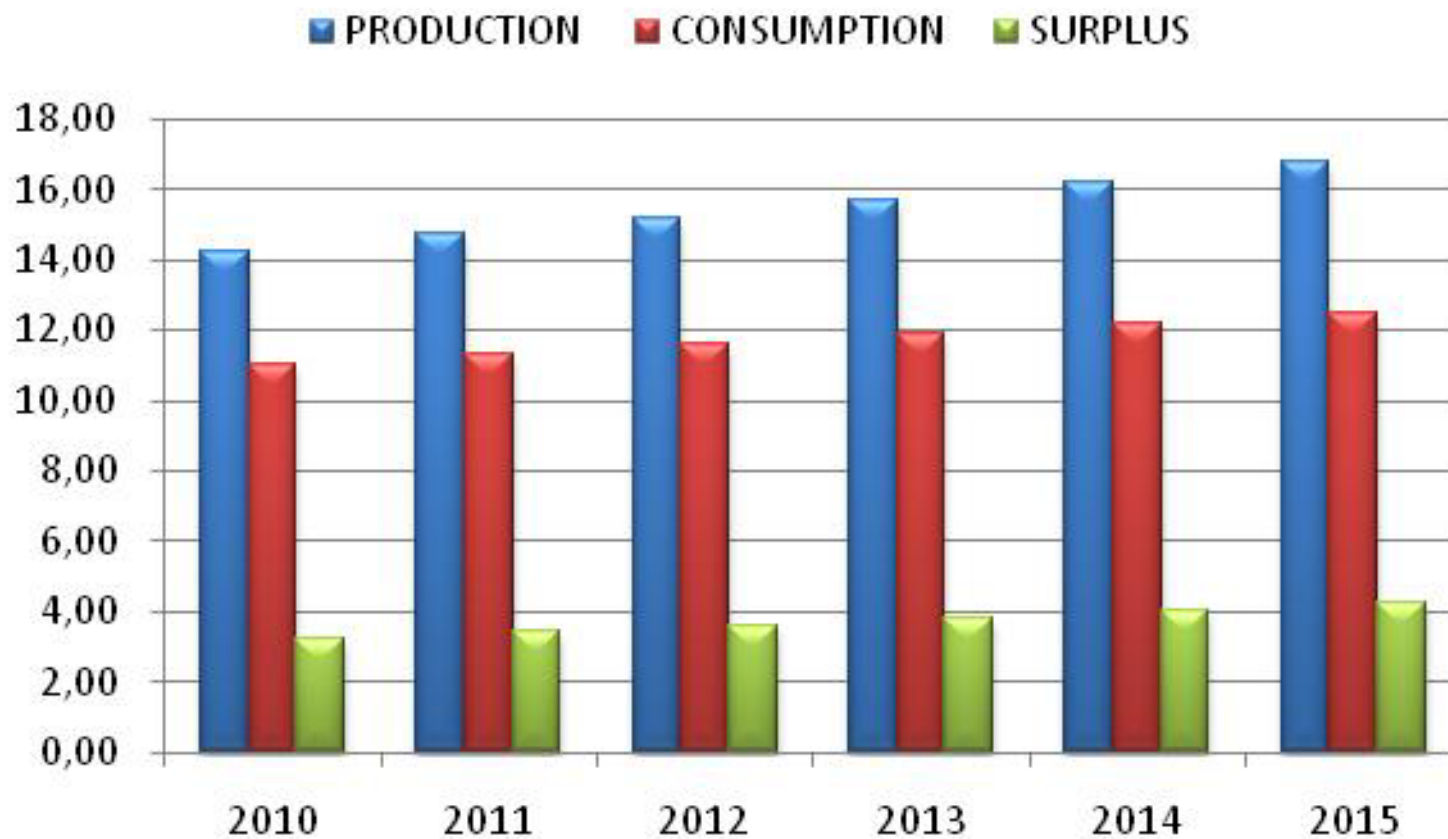


Source: CEPEA and FMI

Agri Benchmark June 2010

Expectation for net surplus in South America

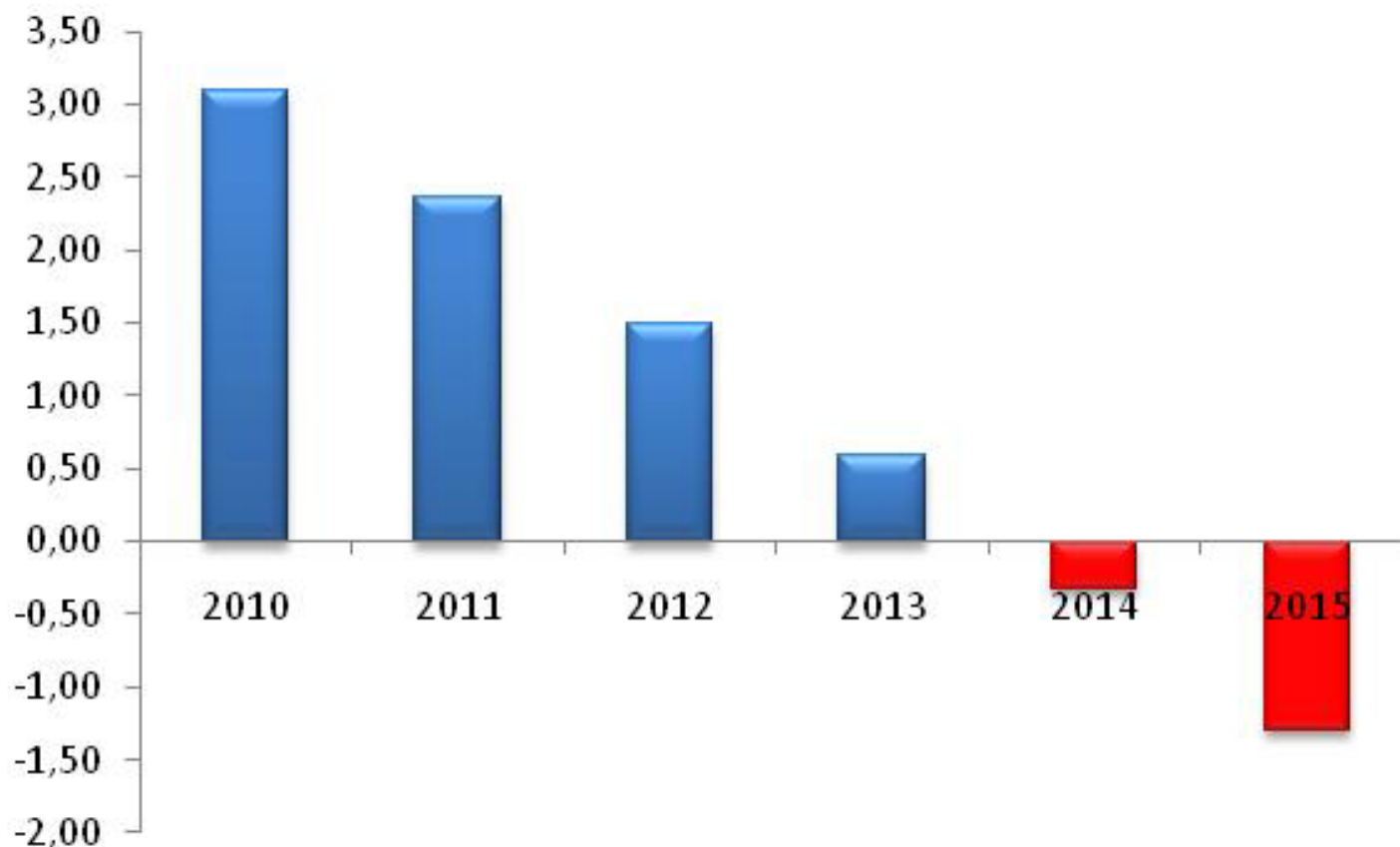
(millions of tons)



Source: CEPEA

Expectation of surplus of beef – WORLD

millions of tons



Source: CEPEA

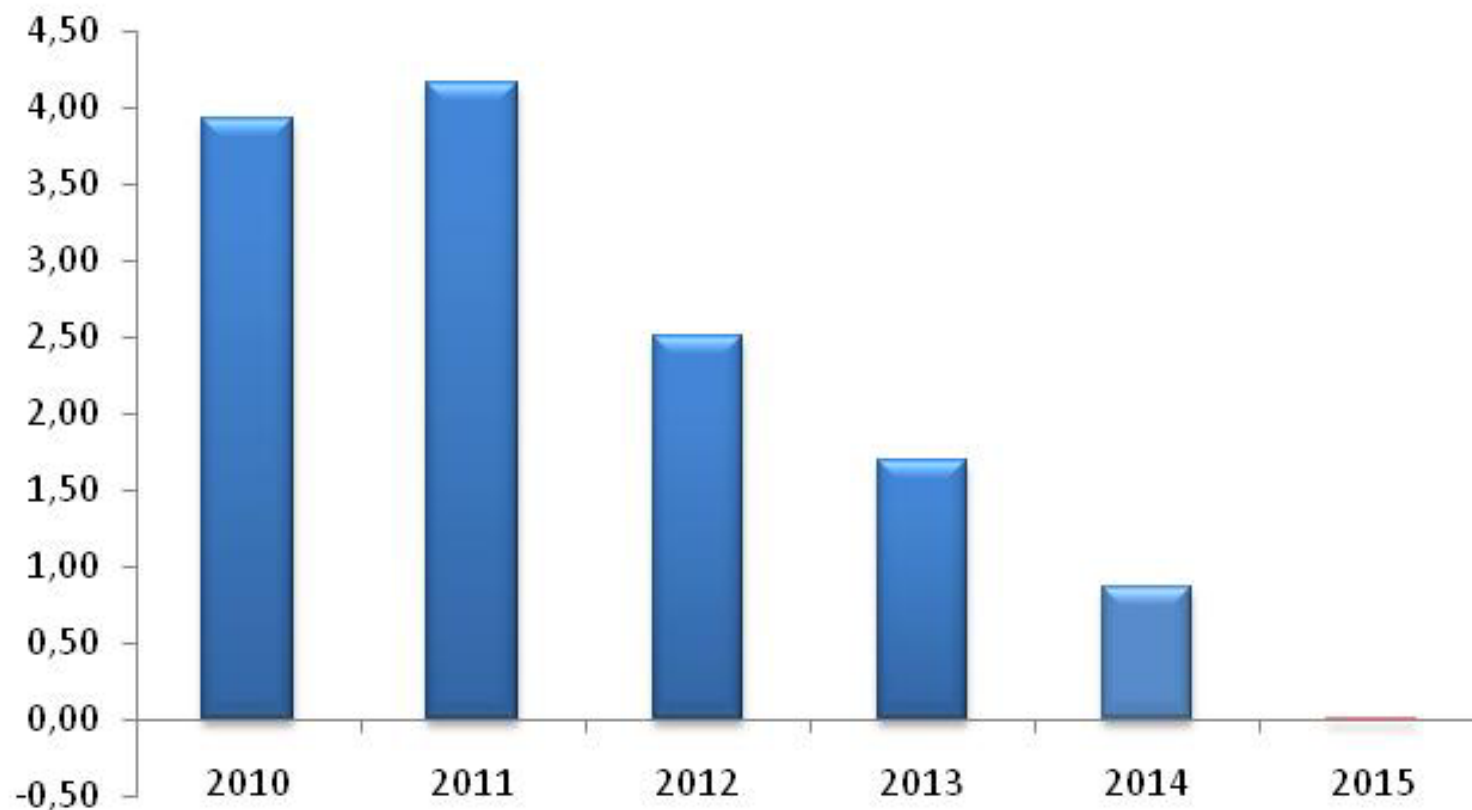
GROWTH SCENARIO OF SOUTH AMERICA PRODUCTION

	ACTUAL SCENARIO	GROWTH SCENARIO
Argentina	2,15%	7,00%
Brazil	3,50%	10,30%
Chile	1,47%	6,00%
Paraguay	6,68%	10,00%
Uruguay	4,49%	9,00%

Source: CEPEA

Expectation of surplus of beef – WORLD – Growth Scenario

millions of tons



Source: CEPEA

Paraguay – young cows



Paraguay – first raining



Brazil Pasture – 3 months



Natural reserve - water and land



**Angus – 16 months – 475 kg
on pasture**



**Nelore – 22 months – 456 kg
on pasture**



Acre – Brazil

20 % pasture;

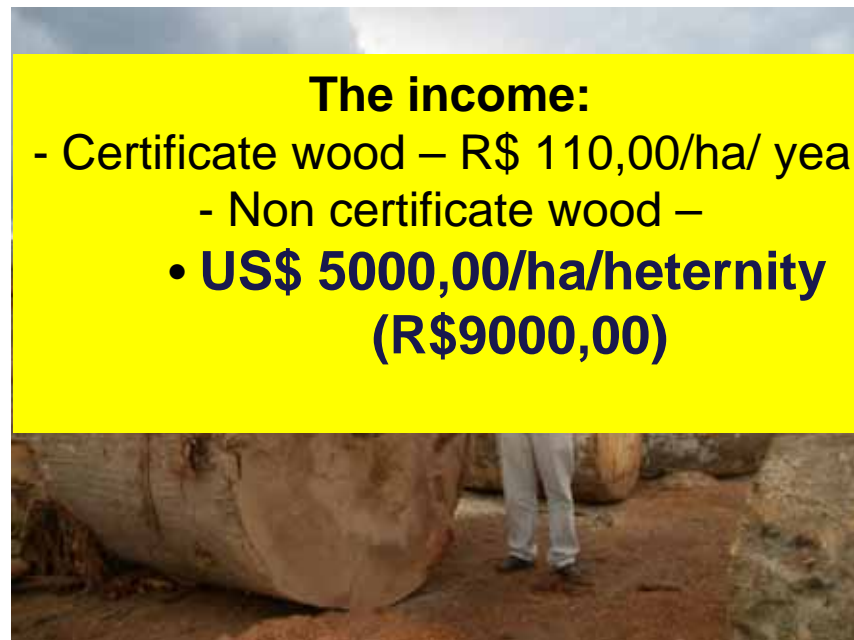
80% Amazonian Forest



The income in this farm
are around R\$ 100/ha/year
(US\$ 55,00)

Acre – Brazil

Amazonian certificate Wood –
more than 100 years.



The income:

- Certificate wood – R\$ 110,00/ha/ year
- Non certificate wood –
 - **US\$ 5000,00/ha/heternity**
(R\$9000,00)

Challenges and Opportunities

- **Eradication of FMD in the whole country**
- **Consolidation of a traceability system adequate to the countries reality and attend the real sanitary demand**
- **Opening of new international markets (USA, Japan, Mexico, Indonesian)**
- **Environmental risks - real issues and trade;**
- **Cost of production – supplement and labor;**
- **Supply to domestic market and international market;**
- **Counties are highly competitive – in the farm and in the industry, but how long it is sustainable.**



CEPEA

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